# BONAVA

## First quarter 2021

Peter Wallin, CEO and Lars Granlöf, CFO 29 April 2021

#### Strong housing sector throughout the western world



#### Market highlights

- High demand and price increases in all of our markets
- Stable and favourable macro conditions
- Size of living area and the neighbourhood prioritised as a result of ongoing pandemic
- Bonava systematically captures customer insights in design phase and offering

#### Strengthened gross margins

S



#### Q1 figures in brief

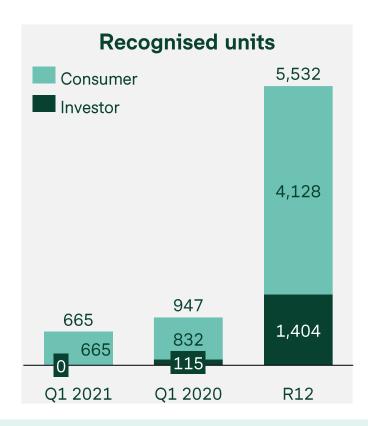
- Net sales decreased by 37% (35% currency adjusted)
  - Significantly lower volume of recognised units
  - Strong contribution from units completed in prior periods
- Gross margin strengthened to 12.9% (8.8)
- EBIT excluding currency in line with last year
  - Turnaround in Finland impacting project margins
  - Increased gross margin to consumers

Q1 2021

#### Strong focus on sales and increased starts full-year 2021





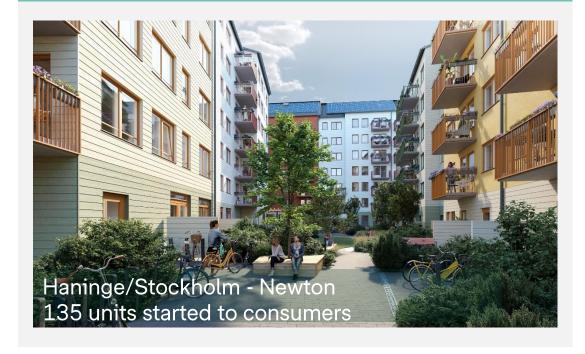


#### **Outlook production starts 2021**

For the full-year 2021, the number of production starts is estimated to increase by approximately 5% compared with 5,710 units in 2020.

#### New projects during the quarter

#### **Consumers - Sweden**



#### **Investors - Finland**



All Bonava's housing starts are presented on bonava.com/en/investor-relations/housing-starts

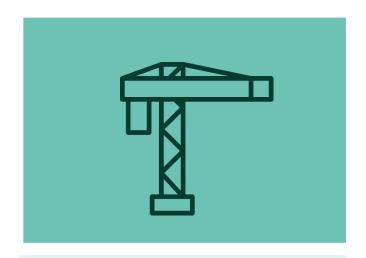
#### Limited COVID-19 impact on operations and supply chains



#### Health and safety comes first

- Extended lockdowns and reopening's affect our nine markets differently
- Tools and processes in place to maintain and prioritise projects and customers
- No major disruption in supply chains or access to construction materials
- Germany impacted by delays in zoning plans and building permits postponing starts

#### First reflections as new CEO



#### Project starts - our engine

- Platform for growth
- Efficient production and project control central



#### Position and profitability

- Strategic review of performance and markets initiated
- Outcome to be communicated in Q4 2021



#### Sustainable business

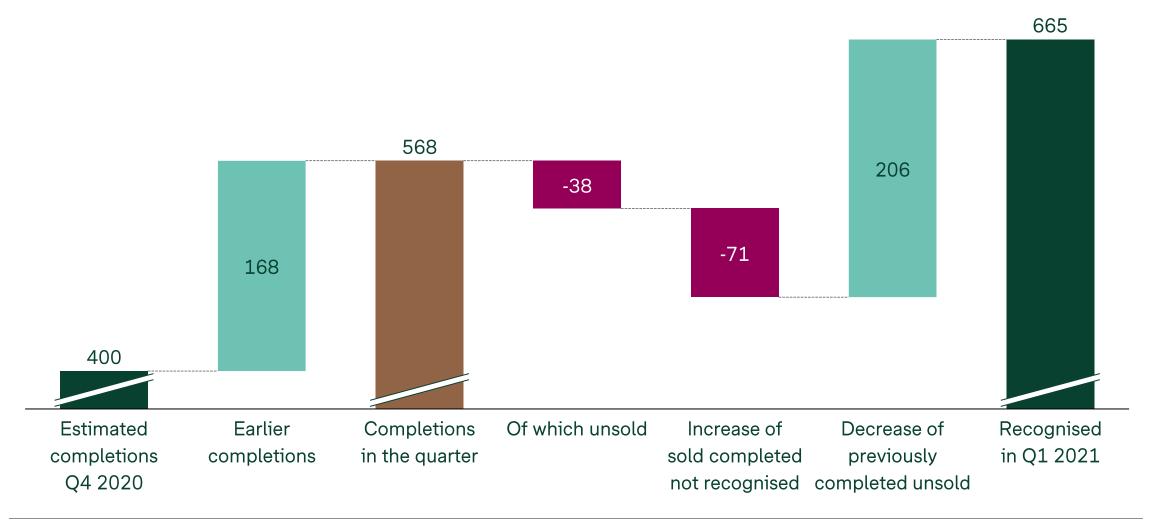
- Drive sustainable change step by step
- Science based approach foster whole value-chain perspective

# Financial development

Lars Granlöf, CFO



#### Recognised units Q1 vs estimated completions Q1 by Q4 2020

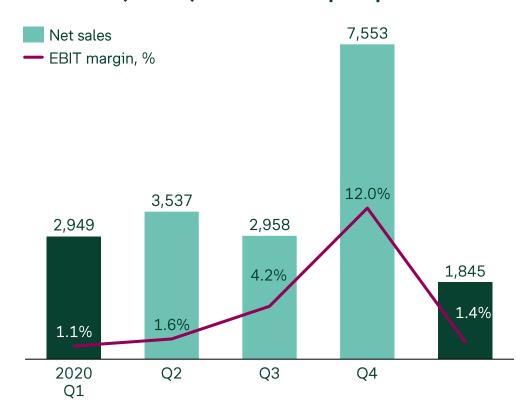


#### Improved gross margin

MSEK	2021 Q1	2020 Q1	2020 FY
Net sales	<b>1,</b> 845¹	2,949	16,997
Gross profit Gross margin, %	238 12.9%	260 8.8%	1,979 <i>11.6%</i>
Selling & admin expenses	-213	-229	-857
EBIT margin, %	<b>25</b> ¹ 1.4%¹	<b>31</b> 1.1%	<b>1,121<sup>2</sup></b> 6.6% <sup>2</sup>
Net financial items	-34	-29	-122
Profit/loss after financial items	-8	2	999
Tax on profit for the period Tax, %	2 <i>2</i> 7%	-1 -25%	-267 27%
Net profit	-6	2	733

<sup>&</sup>lt;sup>1</sup>Net sales currency effects of -74 MSEK and EBIT -9 MSEK in Q1 2021

#### Net sales (MSEK) and EBIT % per quarter

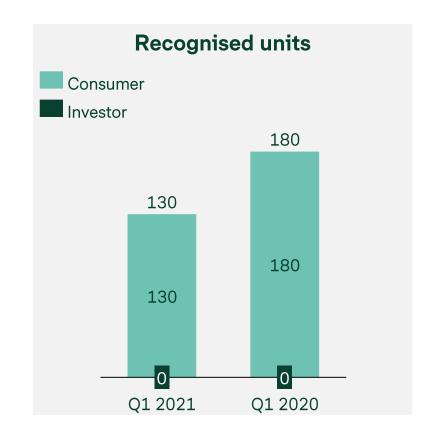


<sup>&</sup>lt;sup>2</sup> Legal case from 2010 in Germany impacted profitability by -67 MSEK corresponding to margin effect FY 2020 of -0.4 p.p.

# Germany Low volume quarter

MSEK	2021 Q1	2020 Q1	2020 FY
Net sales	543	722	7,466
Gross profit	60	89	1,036
Gross margin, %	11.1%	12.3%	13.9%
Selling & admin expense	-68	-82	-284
EBIT	-8	7	752¹
EBIT margin, %	-1.5%	0.9%	10,1%1

<sup>&</sup>lt;sup>1</sup>Legal case from 2010 in Germany impacted profitability by -67 MSEK corresponding to margin effect in FY 2020 -0.9 p.p.



#### Germany

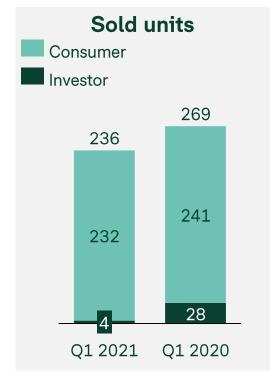
#### Starts in line with last year but fewer units sold

#### **Key comments**

- Strong demand but fewer units completed
- Price increase in slower pace than prior pandemic
- Extended lockdown affects processing time for permits postponing project starts
- Production starts key priority

Q1 2021

Acquisition of smaller land plot in Hamburg

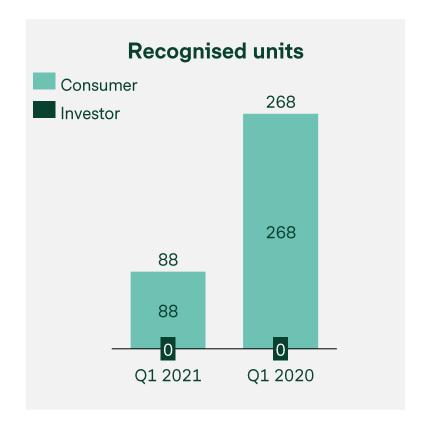




#### Sweden

#### Fewer units completed for sale compensated by reduced stock

MSEK	2021 Q1	2020 Q1	2020 FY
Net sales	484	1,170	3,528
Gross profit	62	150	411
Gross margin, %	12.9%	12.8%	11.7%
Selling & admin expense	-36	-36	-128
EBIT	27	114	283
EBIT margin, %	5.5%	9.7%	8.0%



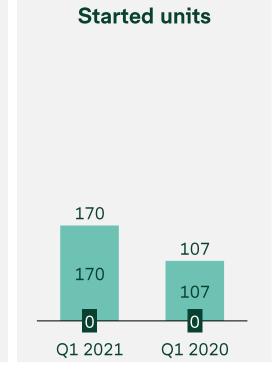
#### Sweden

#### Higher volume of started units to consumers

#### **Key comments**

- Increased prices, especially for larger apartments and houses
- Unsold units in stock continued to decrease
- Higher volume of started units to consumers
- Two smaller land acquisitions in Stockholm and Gothenburg area targeting 250 new units
- Conditioned investor deal of 83 units in Umeå after Q1

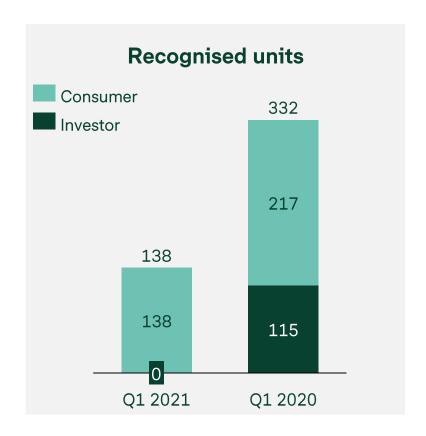




#### Nordic Strengthened margins

S

MSEK	2021 Q1	2020 Q1	2020 FY
Net sales	463	816	4,563
Gross profit	40	-15	274
Gross margin, %	8.6%	-1.8%	6.0%
Selling & admin expense	-48	-49	-177
EBIT	-8	-64	97
EBIT margin, %	-1.8%	-7.8	2.1%



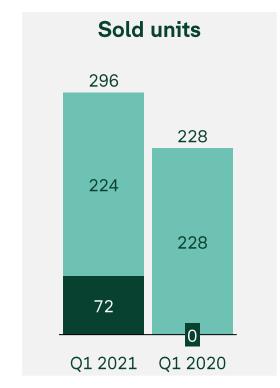
Q1 2021

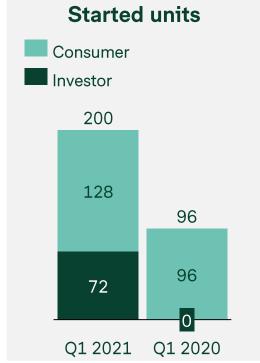
#### **Nordic**

#### Strong sales development and twice as many units started

#### **Key comments**

- Strong demand from consumers and investors in all Nordic markets and price increases
- Completed unsold units continued to decrease
- Two investor deals sold and started in Helsinki
   (36 + 36 units)
- Land plots acquired in Turku and Tampere
- Joint development with DNB Livforsikring of 300 units in Bergen





#### St. Petersburg-Baltics

#### Higher volume recognised units and strong EBIT margin

MSEK	2021 Q1	2020 Q1	2020 FY
Net sales	356	241	1,439
Gross profit	81	45	300
Gross margin, %	22.8%	18.8%	20.8%
Selling & admin expense	-16	-17	-63
EBIT	65	28	236
EBIT margin, %	18.2%	11.7%	16.4%

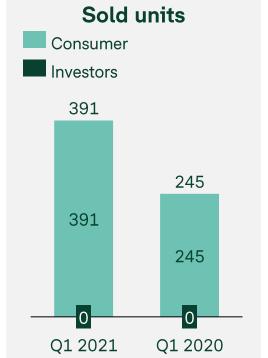


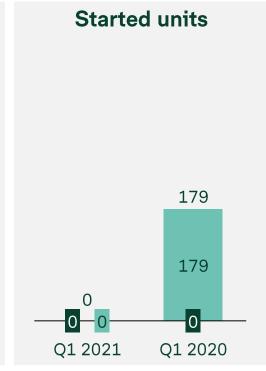
### St. Petersburg-Baltics

#### Strong sales development

#### **Key comments**

- High demand and price increases in St. Petersburg and the Baltics
- Strong sales development in Latvia and Lithuania
- No project starts in Q1 (as planned), several major project starts in Q4 2020



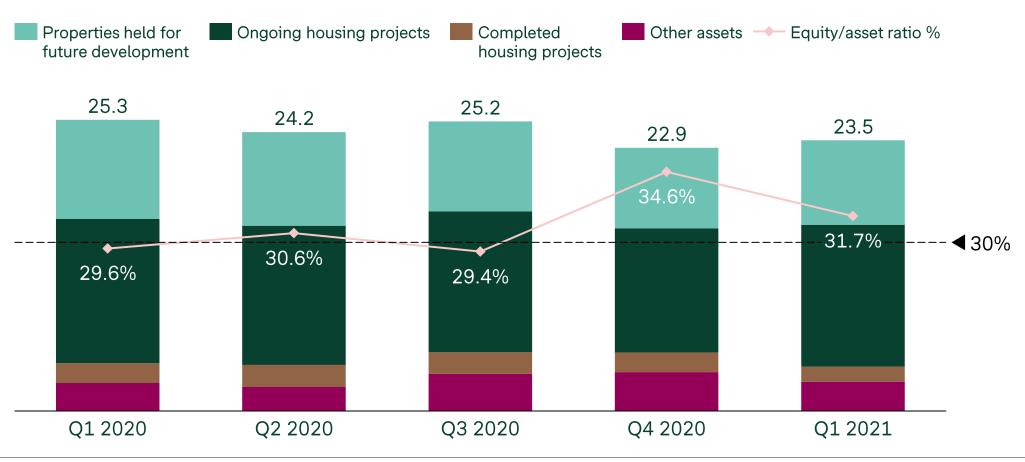


S

#### Distribution of assets:

#### Equity/assets ratio impacted by separation of dividend in Q1

#### Total assets (SEK Bn)



#### Positive development of ROCE

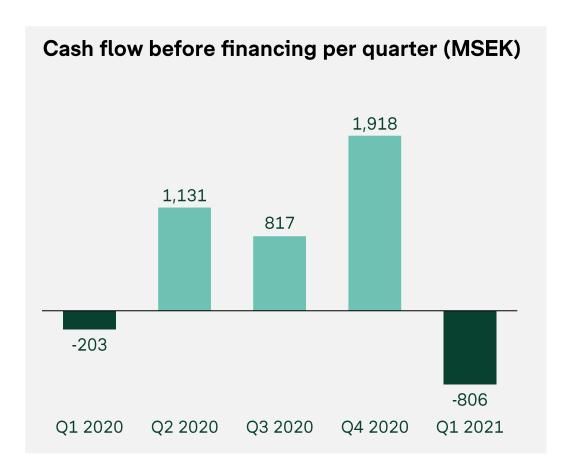
#### Capital employed (SEK Bn) and ROCE, R12 %

Capital employed ---- ROCE

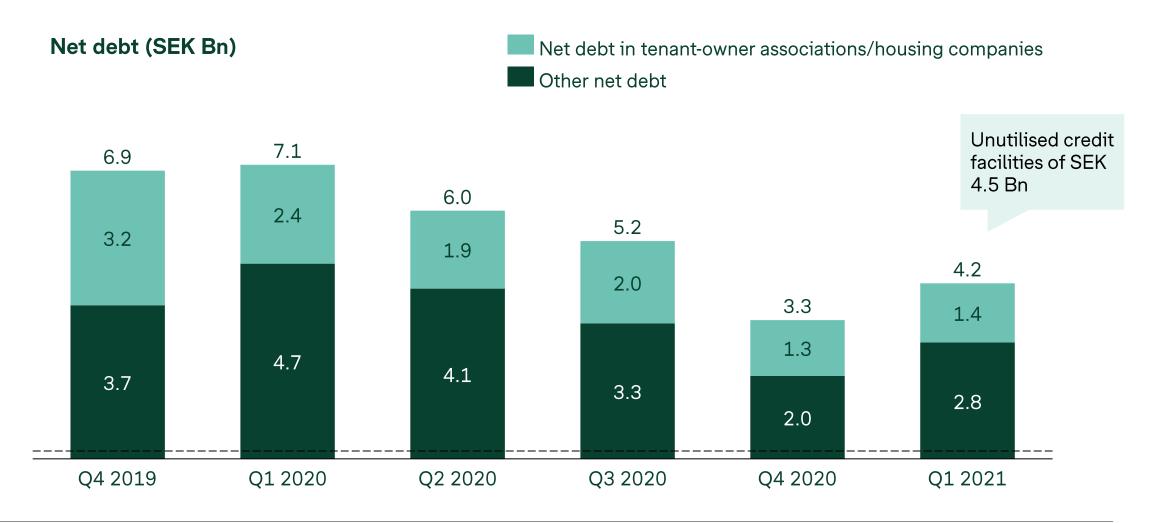


#### Cash flow reflects increased investments for growth

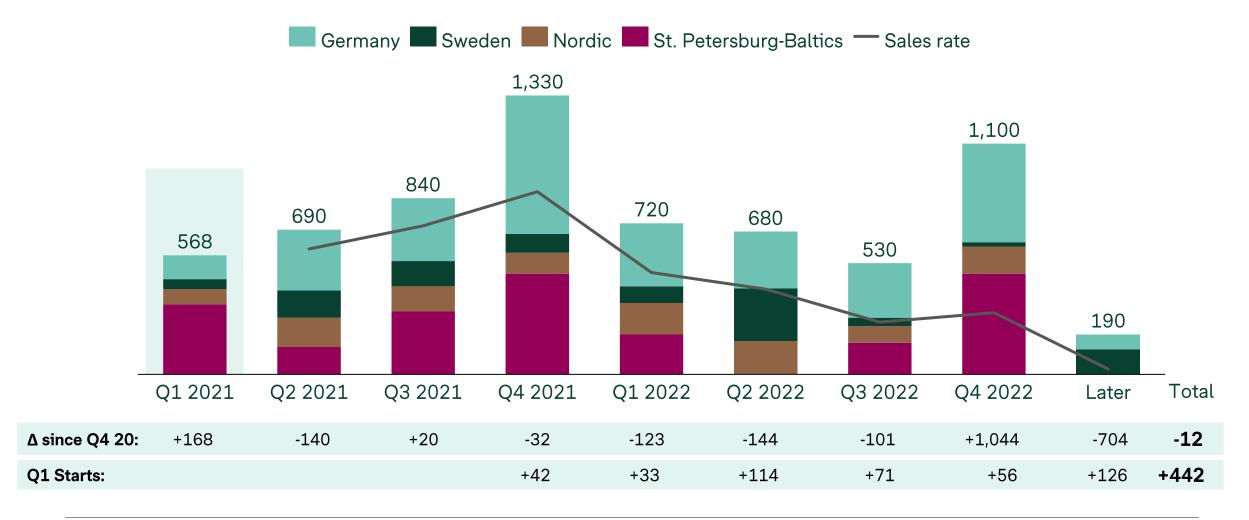
MSEK	2021 Q1	2020 Q1	2020 FY
Cash flow before changes in working capital	-194	-283	1,394
Sales of housing projects	1,486	2,600	14,521
Investments in housing projects	-2,542	-4,170	-14,179
Other changes in working capital	454	1,677	2,054
Cash flow from operating activities	-796	-176	3,790
Investing activities	-10	-27	-128
Cash flow before financing	-806	-203	3,662



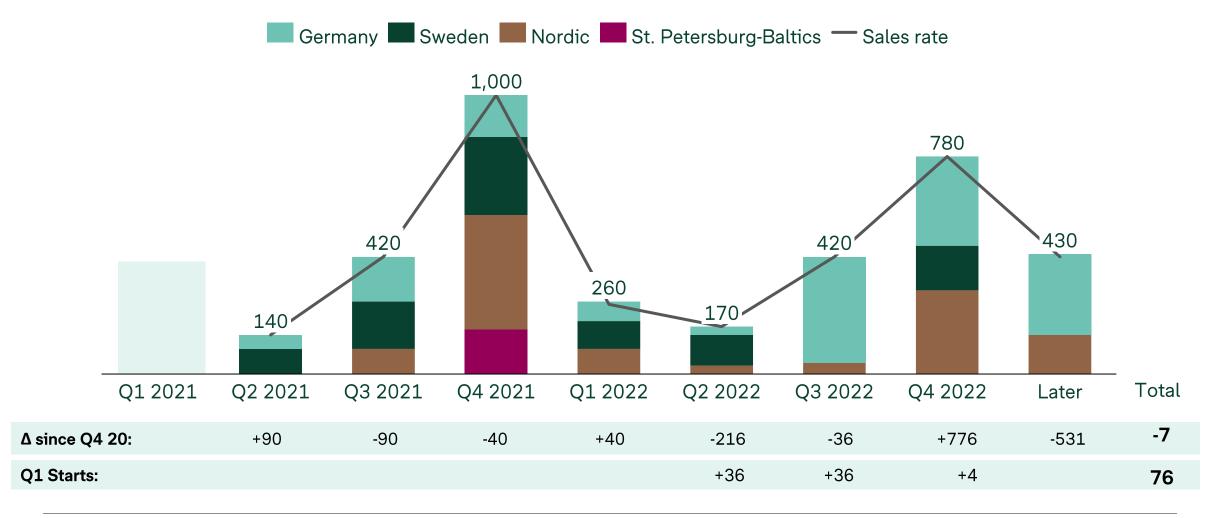
#### Net debt indicates investments in ongoing production



#### Consumers - expected completions and sales rate



#### Investors - expected completions and sales rate



# Summary and outlook



#### Focus on strengthened position and balanced growth



#### **Outlook**

- Strong market conditions for housing sector
- Good sentiment in Germany
- Project starts and profitability key priorities, extended lockdown delaying project starts
- Targeting around 5% increase of starts FY 2021
- Strategic review of performance and markets ongoing
- High level of ambition for long-term value creation

# Q&A

BONAVA